Council of Trustees

Quarterly Meeting March 7, 2025







Call to Order

Roll Call

Pledge of Allegiance

Approval of Minutes

Public Comment Period

By Phone: *9 Raise Hand

APSCUF Remarks

President's Report

Dr. Bashar W. Hanna President

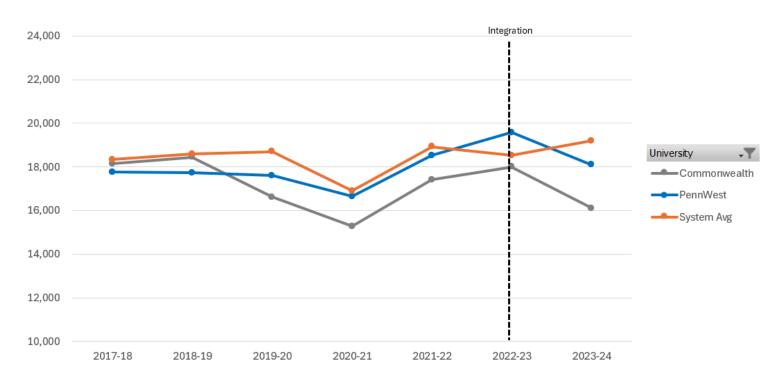






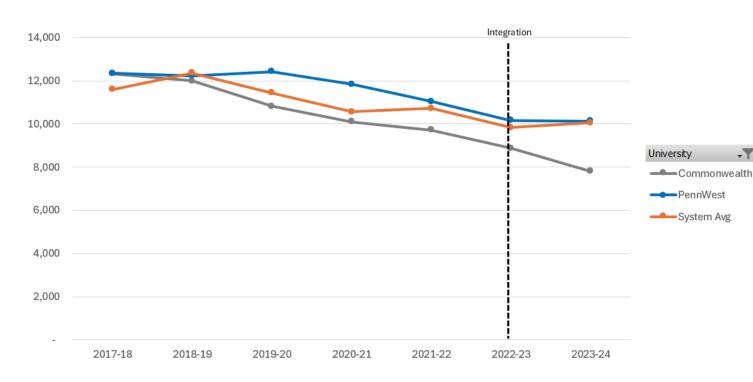
COMMONWEALTH UNIVERSITY OF PENNSYLVANIA

Average Net Price



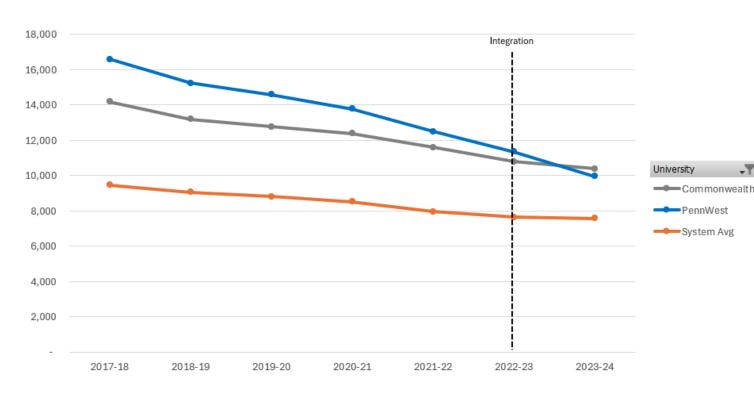
Year	Comr	nonwealth	PennWest	System Avg
2017-18	\$	18,140	\$ 17,767	\$ 18,336
2018-19	\$	18,452	\$ 17,733	\$ 18,590
2019-20	\$	16,611	\$ 17,604	\$ 18,707
2020-21	\$	15,284	\$ 16,643	\$ 16,908
2021-22	\$	17,412	\$ 18,527	\$ 18,917
2022-23	\$	18,004	\$ 19,579	\$ 18,518
2023-24	\$	16,111	\$ 18,094	\$ 19,190
% change ('17 v'24)		-11.2%	1.8%	4.7%

Average Unmet Need



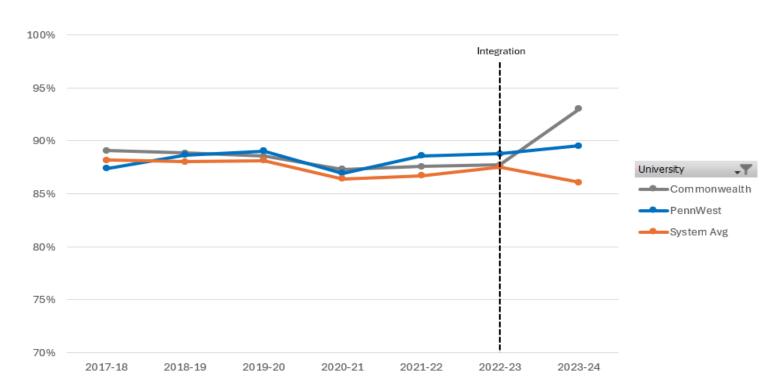
Year	Com	nmonwealth	PennWest	System Avg
2017-18	\$	12,328	\$ 12,343	\$ 11,595
2018-19	\$	12,001	\$ 12,240	\$ 12,371
2019-20	\$	10,824	\$ 12,432	\$ 11,438
2020-21	\$	10,103	\$ 11,846	\$ 10,568
2021-22	\$	9,714	\$ 11,037	\$ 10,730
2022-23	\$	8,878	\$ 10,167	\$ 9,828
2023-24	\$	7,806	\$ 10,141	\$ 10,062
% change ('17 v'24)		-36.7%	-17.8%	-13.2%

Annualized FTE Enrollment



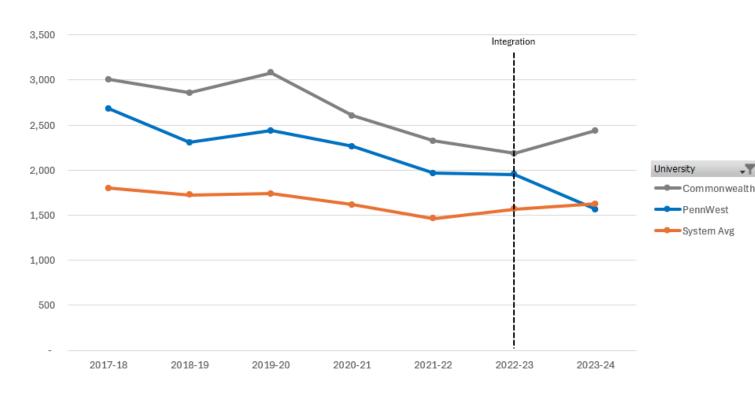
Year	Commonwealth	PennWest	System Avg
2017-18	14,187	16,579	9,454
2018-19	13,189	15,228	9,061
2019-20	12,758	14,593	8,797
2020-21	12,377	13,779	8,514
2021-22	11,600	12,482	7,955
2022-23	10,779	11,345	7,629
2023-24	10,380	9,941	7,577
% change ('17 v'24)	-26.8%	-40.0%	-19.9%

Credit Completion Ratio



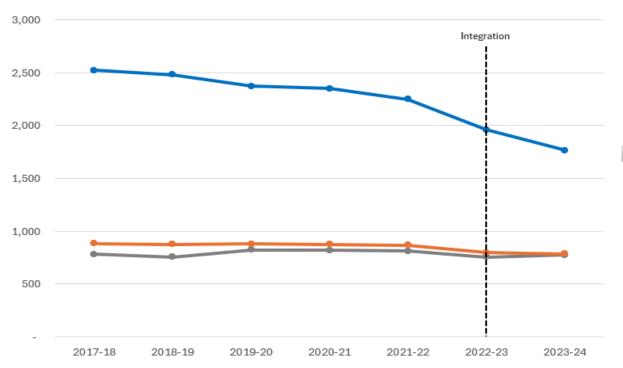
Year	Commonwealth	PennWest	System Avg
2017-18	89.1%	87.4%	88.2%
2018-19	88.9%	88.7%	88.0%
2019-20	88.5%	89.0%	88.1%
2020-21	87.3%	86.9%	86.4%
2021-22	87.6%	88.6%	86.7%
2022-23	87.7%	88.8%	87.5%
2023-24	93.0%	89.5%	86.1%
% change ('17 v'24)	3.9%	2.1%	-2.1%

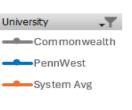
Fall First-Time Undergraduate Degree Seeking FTE



Year	Commonwealth	PennWest	System Avg
2017-18	3,005	2,682	1,799
2018-19	2,857	2,305	1,726
2019-20	3,081	2,436	1,740
2020-21	2,605	2,263	1,616
2021-22	2,326	1,964	1,465
2022-23	2,183	1,951	1,566
2023-24	2,436	1,566	1,622
% change ('17 v'24)	-18.9%	-41.6%	-9.8%

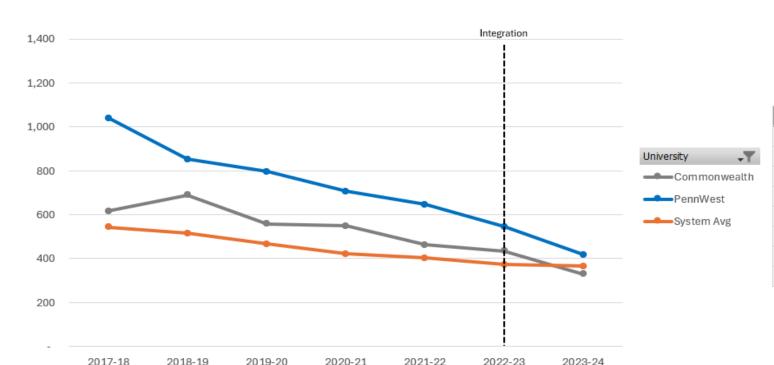
Fall Graduate FTE





Year	Commonwealth	PennWest	System Avg
2017-18	783	2,523	882
2018-19	755	2,481	875
2019-20	822	2,370	879
2020-21	819	2,349	875
2021-22	812	2,248	867
2022-23	756	1,959	796
2023-24	776	1,763	786
% change ('17 v'24)	-0.8%	-30.1%	-11.0%

Fall New Transfer Undergraduate Degree **Seeking FTE**

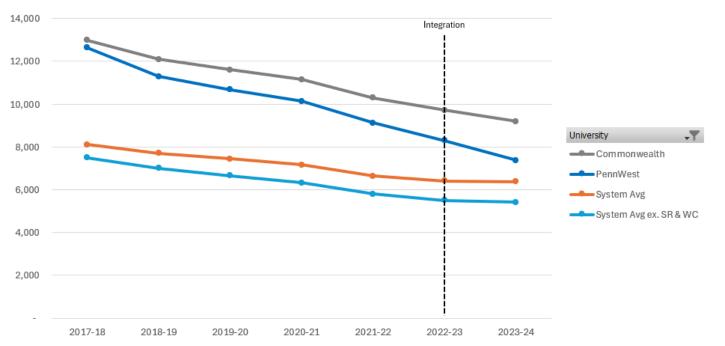


Year	Commonwealth	PennWest	System Avg
2017-18	615	1,040	542
2018-19	688	852	515
2019-20	557	797	466
2020-21	549	707	421
2021-22	462	645	402
2022-23	434	545	373
2023-24	329	417	365
% change ('17 v'24)	-46.5%	-59.9%	-32.6%

2018-19

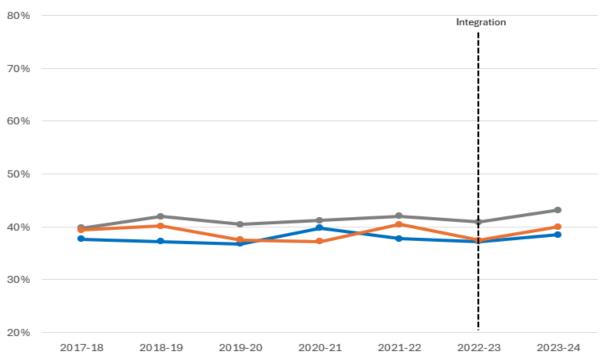
2019-20

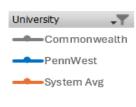
Fall Undergraduate FTE (All Credit Bearing)



Year	Commonwealth	PennWest	System Avg	System Avgex. SR &WC
2017-18	12,989	12,645	8,105	7,495
2018-19	12,094	11,281	7,709	6,997
2019-20	11,601	10,673	7,447	6,654
2020-21	11,146	10,127	7,168	6,317
2021-22	10,297	9,130	6,647	5,791
2022-23	9,720	8,294	6,413	5,505
2023-24	9,189	7,369	6,369	5,416
%change ('17 v'24)	-29.3%	-41.7%	-21.4%	-27.7%

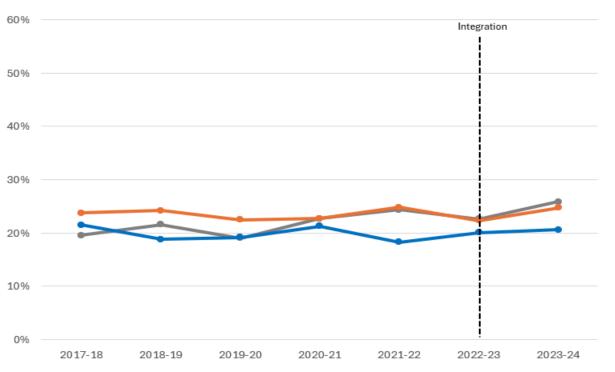
Four-Year Graduation Rate

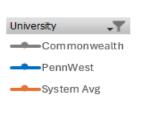




Year	Commonwealth	PennWest	System Avg
2017-18	39.8%	37.7%	39.4%
2018-19	41.9%	37.2%	40.2%
2019-20	40.4%	36.8%	37.5%
2020-21	41.2%	39.8%	37.3%
2021-22	42.0%	37.7%	40.4%
2022-23	40.9%	37.2%	37.5%
2023-24	43.2%	38.5%	40.0%
% change ('17 v'24)	3.4%	0.8%	0.6%

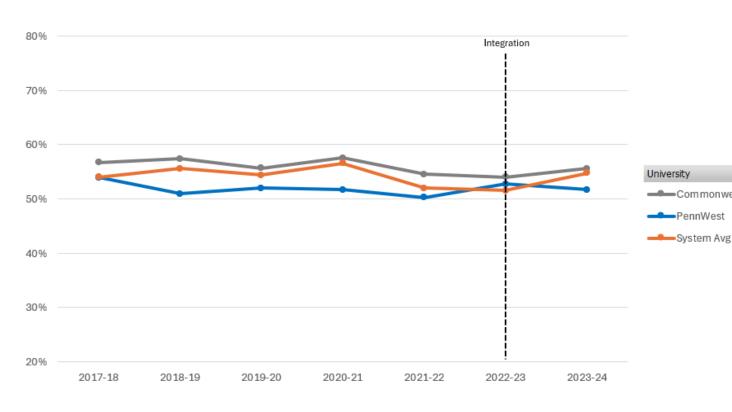
Four-Year Graduation Rate, URM





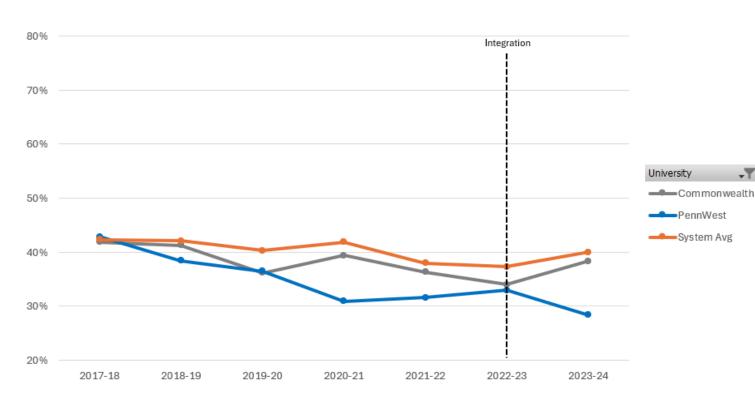
Year	Commonwealth	PennWest	System Avg
2017-18	19.5%	21.5%	23.7%
2018-19	21.6%	18.8%	24.2%
2019-20	19.0%	19.1%	22.5%
2020-21	22.7%	21.3%	22.7%
2021-22	24.3%	18.3%	24.8%
2022-23	22.6%	20.0%	22.3%
2023-24	25.9%	20.6%	24.7%
% change ('17 v'24)	6.3%	-0.9%	1.0%

Six-Year Graduation Rate



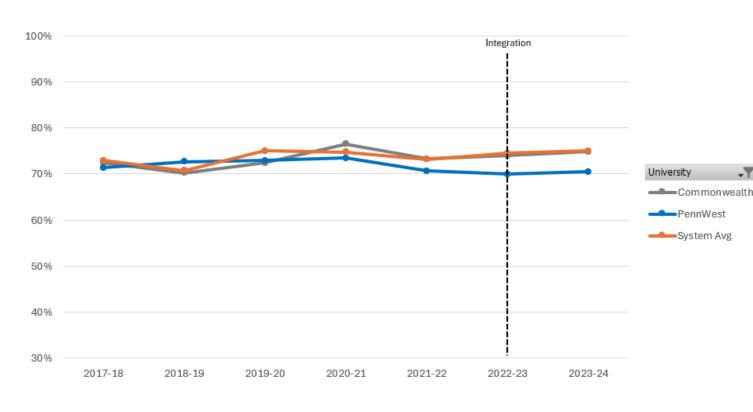
Year	Commonwealth	PennWest	System Avg
2017-18	56.7%	53.9%	54.0%
2018-19	57.4%	50.9%	55.6%
2019-20	55.7%	52.0%	54.4%
2020-21	57.6%	51.7%	56.5%
2021-22	54.5%	50.3%	52.0%
2022-23	54.0%	52.7%	51.5%
2023-24	55.6%	51.7%	54.8%
% change ('17 v'24)	-1.1%	-2.2%	0.8%

Six-Year Graduation Rate, URM



Year	Commonwealth	PennWest	System Avg
2017-18	41.9%	42.8%	42.4%
2018-19	41.3%	38.4%	42.1%
2019-20	36.2%	36.5%	40.3%
2020-21	39.4%	30.9%	41.8%
2021-22	36.3%	31.6%	38.0%
2022-23	34.0%	33.0%	37.3%
2023-24	38.3%	28.4%	40.0%
% change ('17 v'24)	-3.5%	-14.4%	-2.4%

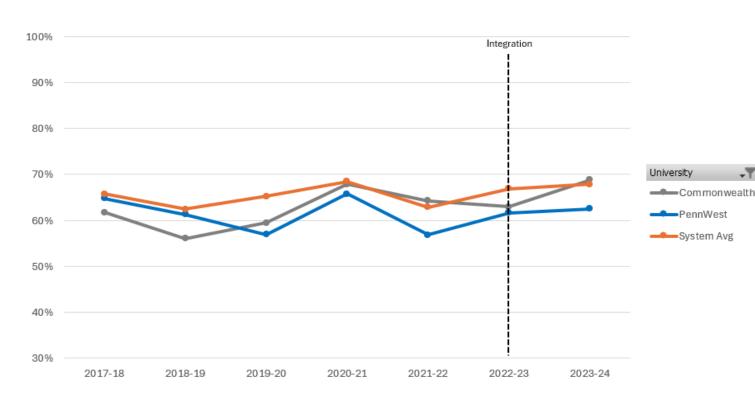
Second-Year Persistence Rate



Year	Commonwealth	PennWest	System Avg
2017-18	72.4%	71.3%	72.9%
2018-19	70.2%	72.6%	70.7%
2019-20	72.4%	72.9%	75.0%
2020-21	76.5%	73.5%	74.7%
2021-22	73.3%	70.6%	73.2%
2022-23	74.0%	69.9%	74.5%
2023-24	74.8%	70.4%	75.0%
% change ('17 v'24)	2.4%	-0.9%	2.1%

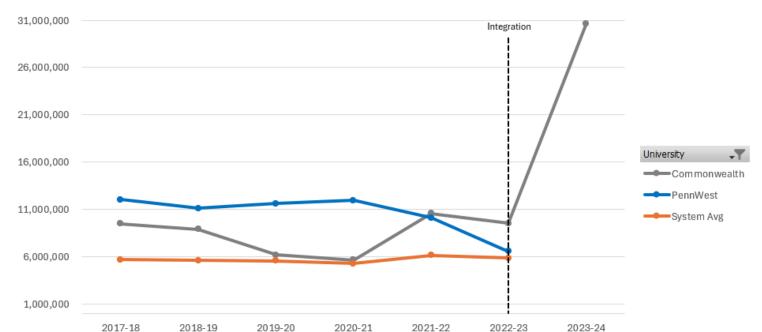
Second-Year Persistence Rate, **URM**

PennWest



Year	Commonwealth	PennWest	System Avg
2017-18	61.7%	64.8%	65.7%
2018-19	56.0%	61.3%	62.4%
2019-20	59.4%	56.9%	65.2%
2020-21	67.9%	65.8%	68.4%
2021-22	64.2%	56.8%	62.8%
2022-23	62.9%	61.6%	66.9%
2023-24	68.8%	62.5%	67.8%
% change ('17 v'24)	7.1%	-2.3%	2.2%

Total Funds Raised



Year	Cor	nmonwealth	PennWest	System Avg
2017-18	\$	9,472,387	\$ 12,005,655	\$ 5,664,861
2018-19	\$	8,873,577	\$ 11,094,421	\$ 5,569,089
2019-20	\$	6,190,311	\$ 11,612,323	\$ 5,540,156
2020-21	\$	5,617,516	\$ 11,934,544	\$ 5,252,531
2021-22	\$	10,570,892	\$ 10,105,442	\$ 6,148,712
2022-23	\$	9,517,461	\$ 6,555,966	\$ 5,828,270
2023-24	\$	30,672,655		
% change ('17 v'23)		0.5%	-45.4%	2.9%
% change ('17 v'24)		223.8%		

Thank you!

Student Spotlight

Jason Gao





- Junior
- From Athens, PA (AAHS)
- Double-Major
 - Music Performance (Piano Primary)
 - Music Education (Instrumental and Vocal double track)

Why CU - Mansfield?

- Dr. Kwak
- Opportunity
- Price
- Community
- Legacy





Piano

- Started lessons at age 11 with Grace Wu
- Stopped lessons at 15, but never stopped playing
- Currently studying under Dr. Eun-Joo Kwak
- Wind Ensemble
- Choirs
 - Concert Choir, Chamber Singers,
 - Steadman Singers, Grace Notes
- Fundraising Recital Spring '24
- American Music Recital Fall '24
- PMTA State Piano Competition in Fall '23 and '24
 - 2nd place
- Solo Recitalist and Chamber Showcase at the Interharmony International Music Festival in Italy in Summer '24
- Junior Recital Fall '24
- Prism concerts, Piano Studio Recitals, Student Showcases
- Etc.





Extracurriculars/Work

- Pennsylvania Collegiate Music Educators Association (PCMEA) Vice President
- American Choral Directors Association (ACDA)
 Treasurer
- Work-studies
 - Music Tutor
 - Piano Accompanist
- Piano Teacher at Momentum Music Services
- Keyboardist for First Presbyterian Church of Wellsboro
- Gigs
 - Primarily accompanying choir concerts and musicals at local schools



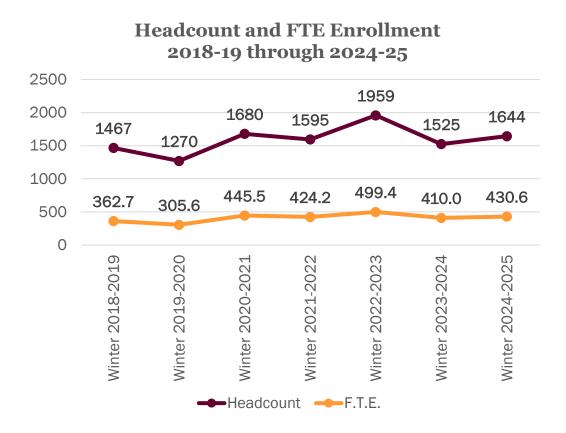
Career Path

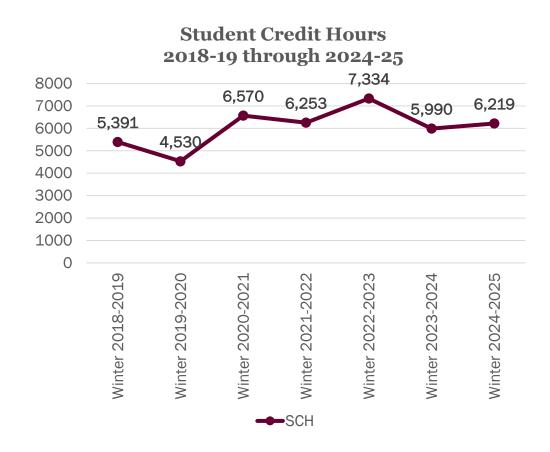
- Senior Recital Fall '25
- *Auditions for a Masters in Music degree in Piano Performance or Collaborative Piano Winter and Spring '25-'26
- Student Teaching Spring
 '26
- *Music Teacher Opening Applications Spring '26
- Graduate Spring '26



Winter Session Update

Winter Session Enrollment Summary





Winter Revenue Trend

	2020-21	2021-22	2022-23	2023-24	2024-25
Revenue-UG	\$1,934,753	\$1,790,048	\$2,118,166	\$1,878,333	\$1,831,338
Revenue-Grad	\$193,800	\$187,824	\$344,152	\$365,106	\$544,324
Revenue-Fees	\$480,992	\$457,763	\$476,386	\$475,935	\$512,303
Total Revenue	\$2,609,545	\$2,435,635	\$2,938,704	\$2,719,374	\$2,887,965

Winter Salary & Benefit Expense Trend

	2020-21	2021-22	2022-23	2023-24	2024-25
Total Salary & Benefit Expense	\$1,246,285	\$928,378	\$1,330,931	\$1,065,018	\$1,543,052*

Bloomsburg | Lock Haven | Mansfield

^{*} Compensation methodology changed for Winter 2024-25

Revenue Less Direct Expense Trend

	2020-21	2021-22	2022-23	2023-24	2024-25
Revenue less Direct Expenses	\$1,363,260	\$1,507,258	\$1,607,774	\$1,654,356	\$1,344,912

Student Fees

Technology (All) & Activity (LH) Fee Changes

	Annual Fee	Annual Fee	Per Term Fee	Per Term Fee
UNDERGRADUATE:	2025-2026	\$ Increase	2025-2026	\$ Increase
Technology Fee				
Resident - Undergraduate	718	240	359	120
Non-Resident - Undergraduate	1,092	364	546	182
Activity Fee ¹				
Lock Haven Students	678	144	339	72

			Per Credit Fee	Per Credit Fee
GRADUATE: Per Credit			2025-2026	\$ Increase
Technology Fee (no flat rate)	-	-		
Resident - Graduate	-	-	60	32
Non-Resident - Graduate	-	-	60	20
Activity Fee ¹	-	-		
Lock Haven Students	-	-	29	6

¹Activity Fee is recommended by the Student Government Association on each campus and may vary based on campus needs.

Current Housing & Dining Costs

Housing	Current Cost (per Semester)	Cost with CPI (3.61%) Increase	Cost with 5% Increase	Net 5% Increase
Bloomsburg (Standard 2-Person)	\$3,716	\$3,850	\$3,902	\$186 / semester
Lock Haven (Standard 2-Person)	\$3,553	\$3,681	\$3,730	\$177 / semester
Mansfield (Standard 2-Person)	\$3,620	\$3,751	\$3,801	\$181/ semester

Dining	Current Cost (per Semester)	Cost with CPI (3.61%) Increase	Cost with 5% Increase	Net 5% Increase
Bloomsburg (14-Meal Plan)	\$1,827	\$1,893	\$1,918	\$91 / semester
Lock Haven (14-Meal Plan)	\$2,127	\$2,204	\$2,233	\$106 / semester
Mansfield (14-Meal Plan)	\$1,979	\$2,050	\$2,078	\$99 / semester

Bloomsburg | Lock Haven | Mansfield

Dining and Housing Fee Changes

		Bloomsburg		Lock F	laven	Mansfield	
Dining	(5.0%)	Semester \$120	Annually \$240	Semester \$86	Annually \$172	Semester \$78	Annually \$156
Housing	(5.0%)	\$230	\$460	\$219	\$438	\$242	\$484
Total Dining & Housing	(5.0%)	\$350	\$700	\$305	\$610	\$320	\$640

Program Specific Fees

Fee Description	2024-2025	Proposed for 2025-2026	Frequency
Advanced Admission Deposit: DNP	300	1,500	One time (applied to 1st semester tuition)

		Proposed for	
Fee Description	2024-2025	2025-2026	Frequency
Advanced Technology Fee:			
BS Digital Forensics and Cybersecurity	-	100	every semester (8)
Clinical Fee:			
MS Speech-Language Pathology	-	750	every semester with clinical coursework (4)
Clinical Fee:			every semester with clinical coursework
Graduate Nursing (AGNP/CRNA/FNP)	-	1,000	(4/6/5)
Clinical Fee:			
Doctorate of Audiology	-	1,000	every semester with clinical coursework (11)

Bloomsburg | Lock Haven | Mansfield

Approval of Revised Commonwealth University Naming Policy

Council of Trustees Meeting Calendar for 2025-2026

Adjournment

Thank you!